COMMUNITY BENEFITS AGREEMENT

THIS COMMUNITY BENEFITS AGREEMENT (this "CBA") is made as of [], 202
(the "Effective Date"), by and among CLARK COUNTY STADIUM AUTHORITY, a corporate
and politic body and political subdivision of Clark County, Nevada (the "Authority"
[], a [] ("StadCo"), and Athletics Holdings LLC, a Delaware limite
liability company ("TeamCo"). The Authority, StadCo, and TeamCo are collectively referred t
herein as the "Parties" and individually as a "Party."

RECITALS

- A. TeamCo, an affiliate of StadCo, owns the Major League Baseball ("MLB") professional baseball team known as the Oakland Athletics (the "Team").
- B. In 2023, the Nevada Legislature adopted the Southern Nevada Tourism Innovation Act ("Act") to establish a method to finance an MLB stadium project ("Project") in Clark County, Nevada (the "County"). In adopting the Act, the Nevada Legislature found that the Project would confer a broad range of civic, community, athletic, educational, cultural, and commercial benefits and that the Project would serve a public purpose.
- C. Upon the satisfaction of certain conditions, Section 22 of the Act requires the Authority to negotiate and enter into a development agreement, lease agreement and non-relocation agreement with respect to the Project. Further, Section 23 of the Act requires StadCo to develop a community benefits agreement that contains provisions requiring workforce diversity, payments of living wage, community engagement, community suite use, community education and mentorship, and community giving. It also requires the creation of a baseball stadium community oversight committee (the "BSCOC") to oversee the implementation and administration of the community benefits agreement and to review for compliance reports detailing all efforts to satisfy the community benefits agreement. The BSCOC is a public body for the purposes of Chapter 241 of the Nevada Revised Statutes.
- D. Section 26 of the Act requires that any contract or agreement entered into by a prime contractor for the construction of the Project must include provisions requiring that at least fifteen percent (15%) of the MLB stadium project must be subcontracted to small local businesses.
- E. In addition to the community, workforce and other benefits required by the Act, TeamCo and StadCo have agreed to provide additional community, workforce and benefits as set forth herein.
- F. The Authority, StadCo, and TeamCo desire to enter into this CBA pursuant to Sections 23 and 26 of the Act to ensure the greatest possible participation by all segments of the local community in the economic opportunities available in connection with the design, construction, and operation of the Project and to memorialize TeamCo's and StadCo's commitments to the communities throughout Nevada.

AGREEMENT

NOW, THEREFORE, in consideration of the foregoing Recitals, which are hereby incorporated into this CBA, and the mutual promises, undertakings, and covenants hereinafter set forth, and intending to be legally bound hereby, the Authority, StadCo and TeamCo covenant and agree as follows:

I. COMMUNITY BENEFITS

1.1 Construction-Related Workforce Benefits.

- 1.1.1 <u>Workforce Diversity in Construction Employment</u>. StadCo's contract with its prime contractor for the construction of the Project shall to the maximum extent of the law require a workforce participation target for women, minorities, veterans, and disabled workers (collectively, "**Target Workers**") of not less than a combined total of fifty-one percent (51%) of construction work hours for the initial construction of the Project.
- 1.1.2 <u>Living Wage Requirement</u>. StadCo's contract with its prime contractor for the initial construction of the Project shall require its prime contractor and the prime contractor's subcontractors to pay a living wage to employees of the Project or to comply with the compensation provisions set forth in any applicable collective bargaining agreement or project labor agreement governing the employment relationship between the prime contractor, the prime contractor's subcontractors, and their respective employees.

1.1.3 Small Local Business ("SLB") and Diverse Vendor ("DV") Participation.

- A. <u>Definitions</u>. As used herein, SLB shall mean a business that is deemed to be a small local business for purposes of Section 26(2) of the Act, and DV shall mean a subcontractor or vendor that is owned or controlled fifty-one percent (51%) or more by minorities, women, veterans, and/or disabled persons.
- B. Work to be Performed by SLBs. StadCo's contract with its prime contractor for the initial construction of the Project shall require to the maximum extent of the law (i) that fifteen percent (15%) of the aggregate value of the construction work performed on the Project be subcontracted to SLBs, and (ii) that failure to comply with such requirement shall be deemed a material breach of such construction contract (subject to the provisions of Section 1.3 below).
- C. <u>Initiatives to Maximize Participation by SLBs and DVs.</u> StadCo shall make commercially reasonable efforts to implement initiatives for maximizing participation in the initial construction of the Project by SLBs and DVs that may include:
 - (i) Structuring bid packages to encourage participation by DV firms, including defining, segmenting or sizing bid packages at levels to increase the likelihood DVs can successfully undertake such

- projects; allowing for contract partnering and encouraging larger bidders to include DVs as co-bidders or project subcontractors; and streamlining the bid submittal process to reduce the time and cost of submittal for DVs.
- (ii) Collaborating with local small, women, and minority business organizations, including Latin Chamber of Commerce, National Association of Minority Contractors, Women Business Enterprise Council, Nevada Contractor's Association, Western Region Minority Supplier Development Council, Asian Chamber of Commerce, Urban Chamber, and the Gay and Lesbian Chamber of Commerce Nevada (collectively, the "Local Chambers"), to identify firms for participation on the Project. This shall include providing bid packages and other stadium-related contracting opportunities to the Local Chambers, so they may circulate the same to their respective members.
- (iii) Engaging and providing opportunities to DVs consistent with the availability of DV firms in the marketplace.
- (iv) Facilitating partnerships between DVs and other vendors, including encouraging vendors to partner with DVs, encouraging larger vendors to subcontract work to DVs, and encouraging business mentorship programs that might provide professional development opportunities for DVs.
- (v) Developing an accelerated payment process for SLBs to ease the cash flow difficulties such firms may experience.
- (vi) Collaborating with its prime contractor for the Project to develop a program that encourages long-term relationships with SLBs and DVs; that provides meaningful feedback to contractors, subcontractors, and vendors relative to performance-related issues and encourages continued development of skills and abilities; and that puts systems into place to ensure larger contractors and vendors are aware of SLBs and DVs that have successfully undertaken stadium related work.
- D. <u>Certification</u>. To ensure that the SLB program benefits only small local businesses as identified in the Act, StadCo will require its prime contractor to verify that firms demonstrate whether they meet the requirements for a SLB outlined in Section 26(2) of the Act. To ensure that the DV program benefits only businesses owned or controlled by minorities, women, veterans, and/or disabled persons, StadCo will require its prime contractor to verify that a recognized agency or organization has certified them. DV firms will be considered eligible and meeting the requirements for DV participation credit if they are able to show proof of certification by a

recognized third-party verification service (e.g., Western Regional Minority Supplier Development Council, Women's Enterprise Business Council - West or any other similar providers of business certification cited by the Nevada Department of Business and Industry) or certification by the U.S. Small Business Administration's 8a Program, or existing minority purchasing councils, states, cities, municipalities, airport authorities, state departments of transportation or transit authorities.

- E. <u>Prime Contractor Requirements</u>. The agreement between StadCo and its prime contractor for the initial construction of the Project shall obligate its prime contractor to:
 - (i) Allow any SLB to which work is subcontracted to be covered by any bond or insurance of the prime contractor, provided however the prime contractor may require that such subcontractor pay its proportionate share of the cost of such bond or insurance coverage.
 - (ii) Make reasonable effort to ensure that any SLB to which work is subcontracted hire its employees in a manner that does not discriminate against any person on any basis prohibited by law.
 - (iii) Not impose any requirement on any such subcontracted SLB related to the employees selected by the SLB to perform the subcontracted work, unless required to do so pursuant to the terms of any applicable collective bargaining agreement or project labor agreement.
 - (iv) Provide a mentorship program to assist SLBs to develop the skills necessary to carry out the work that is subcontracted.
- F. <u>Success of Participation</u>. StadCo shall require its prime contractor to make available to the Authority on a periodic basis the level of participation of SLBs and DVs in the Project. The periodic basis of such reporting shall not be less than the frequency set forth in Section 2.6.

1.2 <u>Event Operations-Related Workforce Benefits.</u>

1.2.1 Workforce Diversity in Event Operations Employment. No less than sixty percent (60%) of TeamCo's (or its affiliates, vendors, or subcontractors) event operations aggregate annual work hours shall be performed by Target Workers to the maximum extent of the law, and provided that such staffing is consistent with any applicable collective bargaining, project labor or union peace and cooperation agreement. TeamCo's contracts with any event operations vendor with more than fifty (50) employees on site, including its concessionaire, shall require such vendors to staff Target Workers for not less than sixty percent (60%) of work hours on days in which an event takes place.

- 1.2.2 <u>Living Wage Requirement</u>. TeamCo shall pay full-time event operations employees a living wage and provide benefits, including healthcare and paid family and medical leave, as required by law or any applicable collective bargaining agreements. TeamCo's contracts with any event operations vendor with more than fifty (50) employees on site shall require the vendor to pay a living wage to employees of the Project as required by law or to comply with the compensation provisions set forth in any applicable collective bargaining agreement governing the employment relationship between the vendor and its employees. Service contracts shall not be subdivided into two or more contracts that logically should be made a single transaction if the purpose of subdividing is to avoid the requirements of this paragraph.
- 1.2.3 <u>Employee Relief Fund</u>. Employees of TeamCo shall be eligible to apply for grants from an employee relief fund to cover expenses including but not limited to mortgage or rent for a primary residence, essential utilities (gas, water, electricity), food supplies, childcare, and significant medical expenses in times of hardship.

1.3 Modification of the Workforce Diversity and SLB Contracting Targets.

- 1.3.1 Modification of Workforce Diversity Targets. The Authority may waive or modify the workforce diversity hiring targets as set forth in Section 1.1.1 and/or Section 1.2.1 if StadCo or TeamCo (or its affiliates, prime contractor or vendors) presents proof satisfactory to the Authority that there is an insufficient number of Target Workers available and qualified to perform the work to be performed. Such proof must include, without limitation, evidence that: (a) reasonable efforts were made to notify Local Chambers and/or DVs of the availability of work to be performed; (b) reasonable efforts were made to place public notices of job availability; and (c) the hiring efforts were consistent with any union cooperation, labor peace, or collective bargaining agreement governing event operations roles.
- 1.3.2 Modification of SLB Contracting Targets. Consistent with Section 26(8) of the Act, the Authority may waive or modify the requirements set forth in Section 1.1.3(B)(i) if StadCo's prime contractor presents proof satisfactory to the Authority that there is an insufficient number of SLBs available and qualified to subcontract for the work to be performed. Such proof must include, without limitation, evidence that: (a) reasonable efforts were made to notify SLBs of the availability of work to be performed, which must include evidence of public advertisement calling for bids for a period of not less than 20 days before the date on which such bids must be submitted; and (b) in considering the availability and qualifications of an SLB to perform work, a contractor reasonably considered the work experience, safety history, and financial stability of the SLB.

1.4 Community Engagement Opportunities and Benefits.

1.4.1 <u>Team and Player Engagement</u>. TeamCo shall cause members of the Team's front office and players to participate in various community engagement activities in Nevada, including educational programs (e.g. reading, math, science programs, and incentive programming for good grades), youth clinics and visits to local organizations (e.g., foster care facilities and hospitals) and nonprofits.

- 1.4.2 <u>Ticket Donation</u>. TeamCo shall offer no cost and discounted admission tickets for the benefit of students and families in need in Nevada.
- 1.4.3 <u>Youth Baseball</u>. TeamCo shall support little leagues and other youth baseball and softball organizations in urban and rural underserved communities in Nevada. Efforts may include but not be limited to uniform donations, financial support, youth clinics, stadium tours, and coach clinics.
- 1.4.4 <u>Appreciation Nights and Awareness Days</u>. TeamCo shall host awareness programming and celebrations during baseball games held at the ballpark, including programming for nurse appreciation, teacher appreciation, first responder appreciation, veteran appreciation, Asian American and Pacific Islander heritage, Indigenous Peoples heritage, Pride month, Juneteenth, African American heritage, Latin and Hispanic heritage, Earth Day, hunger action awareness, and disability awareness. The veteran appreciation event shall celebrate veterans, recognize women veterans, and showcase the local organizations that provide assistance to veterans.
- 1.4.5 Nevada Small Business and Nonprofit Spotlights. TeamCo shall create opportunities to spotlight and support Nevada small businesses and nonprofits during team home games and/or within the ballpark, such as complimentary tickets; fundraising opportunities via ticket sales; partner of the game; social media posts on the Team's channels; inclusion in the Team's press releases; mention on the Team's broadcast and ingame, pregame on-field recognition; in-game public announcement on the scoreboard; ingame broadcast interview for larger events and organizations; specialized in-game programming; first pitch and anthem honors.

1.4.6 Educational Support.

- A. <u>Career Development and Mentorship</u>. TeamCo shall partner with Nevada System of Higher Education ("**NSHE**") institutions and other Nevada universities and community colleges to provide mentorship opportunities and career development programming, including but not limited to educational programming in sports management, broadcasting, journalism, marketing, and physical therapy.
- B. <u>Scholarships</u>. TeamCo shall offer scholarships to NSHE institutions and other Nevada university and community colleges for students who are residents of Nevada.
- C. <u>Internships</u>. Each year, TeamCo shall offer paid internships to no less than twenty-five (25) post-secondary students and no less than fifteen (15) high school students with diverse backgrounds from Nevada.
- 1.4.7 <u>Veterans Programs</u>. TeamCo shall create a grant program to benefit local organizations that provide assistance to veterans, including women veterans, in Nevada, and a stadium operations job program for veterans.

- 1.4.8 <u>Arts Plan</u>. TeamCo shall develop and implement an arts plan in support of the ballpark experience.
- 1.4.9 <u>Neon Museum</u>. StadCo and TeamCo will include elements related to the historic neon signs of Las Vegas into the design and features of the Stadium, and will provide promotion and exposure for the benefit of the Neon Museum.
- 1.4.10 <u>Improvement and Restoration of Community Fields</u>. In partnership with local government parks and recreation departments, youth organizations, little leagues and other sports teams, TeamCo shall dedicate funding to improve and restore baseball and softball fields in Nevada public schools, colleges, and universities, with a particular focus on urban and rural underserved communities in Nevada.
- 1.4.11 <u>Small Business Fund</u>. TeamCo shall create a small business fund to assist small businesses owned by Targeted Workers.
- 1.4.12 <u>Community Suite</u>. At each event hosted at the ballpark, StadCo shall reserve a suite for community use by a charitable, community or economic development organization at no cost. The suite may be used to host community members or for raising funds. StadCo and the Authority shall develop a policy for identifying eligible charitable and community organizations.
- 1.4.13 Other Benefits. During the term of this CBA, the BSCOC and TeamCo can identify and BSCOC can approve other community benefits that TeamCo may provide pursuant to this CBA.
- 1.5 Financial Commitment. Pursuant to Section 23(2)(f) of the Act, TeamCo and/or StadCo shall make an annual financial commitment of cash and in-kind contributions for the provision of the community opportunities and benefits set forth in Sections 1.4.1-5, 1.4.6(B), 1.4.7, 1.4.10-11, and 1.4.13 of this CBA (collectively, the "Specified Community Benefits") which must not be less than (i) five hundred thousand dollars (\$500,000) per calendar year, beginning with the calendar year in which the County issues bonds and ending in the calendar year following the calendar year in which a certificate of occupancy or other governmental authorization in order to operate the ballpark is issued; and (ii) an amount per calendar year that is the greater of two million dollars (\$2,000,000) or one percent (1%) of TeamCo's share of the ticket revenue for MLB games hosted at the ballpark, beginning with the immediately succeeding calendar year after the end of the period set forth in subsection (i) above. StadCo and TeamCo will use reasonable commercial efforts to make investments in all of the Specified Community Benefits during the term of the Agreement. The allocation of their investment among the Specified Community Benefits made in any given year will be determined by StadCo and TeamCo after consideration of input provided by BSCOC. StadCo and TeamCo shall be deemed to have satisfied the annual financial commitment set forth in this Section 1.5 in a given year by expending the full amount of that year's financial commitment on the Specified Community Benefits that are selected for funding in that year.
- 1.6 <u>Infrastructure and Impact Mitigation</u>. StadCo shall participate in the County high impact project planning and development process to identify potential impacts of the Project on

parking, utilities, public safety, and safe and efficient airport operations. As part of that process, StadCo shall enter into a development agreement with the County that sets forth the infrastructure improvements required to address the impacts created by the Project.

1.7 <u>Contract Provisions</u>. The obligations, covenants and other provisions of this CBA applicable to each of StadCo and TeamCo are based on anticipated organizational structure and operations of the Project and to the extent that the actual organizational structure and/or operations vary and StadCo should be undertaking such obligation, covenant or other provision rather than TeamCo or TeamCo should be undertaking such obligation, covenant or other provision rather than StadCo, then StadCo or TeamCo, as applicable, shall ensure that such obligations, covenants or other provisions are satisfied, performed or complied with by the appropriate one of them.

II. COMMUNITY OVERSIGHT AND ACCOUNTABILITY

- 2.1 <u>Baseball Stadium Community Oversight Committee</u>. Pursuant to the Act, the Authority shall create the BSCOC to oversee the implementation and administration of this CBA. The BSCOC shall meet at the call of the chair or as requested by the chair of the Authority. The BSCOC shall post its meeting agendas and conduct its meetings in a manner consistent with the Nevada Open Meeting Law. The BSCOC shall not have an annual budget, shall not open or maintain any financial accounts, shall not take on any debt or otherwise encumber itself or the Authority in anyway, and shall not enter into any contracts or other agreements obligating it or the Authority.
- Appointment of Members to the BSCOC; No Compensation. The BSCOC shall 2.2 consist of seven members. The Board of Directors of the Authority (the "Board of Directors") shall appoint two members to the BSCOC, with one such member being appointed by the Authority as the chair of the BSCOC. The Governor of Nevada, the Nevada State Senate Majority Leader, and the Nevada State Assembly Speaker shall each appoint one member to the BSCOC. The Board of County Commissioners shall appoint two members to the BSCOC. Each member of the BSCOC must have the education, experience, and skills necessary to effectively execute the duties and responsibilities of a member of the BSCOC. A member of the BSCOC may not be an elected official, an employee of the Team, TeamCo or an affiliate or related entity of the Team or TeamCo, a representative of a business that is engaged by a business providing goods or services to the Team, TeamCo, or the Project, or a representative of a labor union representing employees, or seeking to represent employees, working at or for the Project. In appointing members to the BSCOC, the appointing authority shall consider whether the members appointed to the committee reflect the diversity of the State of Nevada, including, without limitation, the age, gender, gender identity or expression, sexual orientation, ethnic and geographic diversity of the State of Nevada. Members of the BSCOC are not entitled to receive any compensation for serving as a member of the BSCOC or as an officer or employee of the Authority.
- 2.3 Role and Responsibility of the BSCOC. The BSCOC shall oversee StadCo's and TeamCo's compliance with the terms and conditions of this CBA and will provide monitoring, oversight, and accountability in connection with the performance of this CBA. In furtherance of this responsibility, the BSCOC shall receive and review reports from StadCo, TeamCo and its Community Benefits Director (as defined below), as set forth in this CBA, regarding StadCo's and TeamCo's compliance with this CBA and StadCo's and TeamCo's commercially reasonable

efforts to implement the programs contemplated by this CBA. The BSCOC shall report to the Authority its findings as to whether StadCo and TeamCo are implementing the programs contemplated by this CBA and otherwise in compliance with the provisions of this CBA.

- 2.4 <u>BSCOC Removal and Vacancy</u>. The appointing person may remove its members of the BSCOC with or without cause. Members shall also be removed from the BSCOC in the event the member dies or resigns. Vacancies on the BSCOC shall be promptly filled by the person entitled to appoint such member in accordance with the preceding paragraphs.
- 2.5 Appointment of the Authority Community Benefits Director. Pursuant to Section 23(9) of the Act, the Board of Directors shall appoint a community benefits director (the "Community Benefits Director") to advise the BSCOC and monitor the compliance of TeamCo and StadCo with the terms of this CBA. A person must not be appointed as the Community Benefits Director:
 - 2.5.1 Unless the person resided in the County for at least 5 years immediately preceding the date of his or her appointment.
 - 2.5.2 If the person is an employee of the Team or an affiliate or related entity of the Team or an employee of the Project or an affiliate or related entity of the Project.
 - 2.5.3 If the person directly provides goods or services to an MLB team or the Project or is an employee of a business that directly provides goods or services to an MLB team or the Project.

2.6 <u>TeamCo and StadCo Monitoring and Administration</u>.

- 2.6.1 TeamCo and StadCo will monitor this CBA and institute, and/or include in the applicable contracts requirements providing that its prime contractor, stadium manager, and concessionaire will institute, commercially reasonable internal controls and monitoring procedures related to the implementation of and compliance with this CBA.
- 2.6.2 During construction, StadCo or its prime contractor or subcontractors will submit to the Authority on a monthly basis forms for tracking SLB participation, workforce utilization, and local participation. Without limiting the foregoing, pursuant to Section 26(6) of the Act, StadCo shall require its prime contractor and each contractor that subcontracts work to a SLB to submit information to the Authority verifying that the contractor has complied with the provisions of Section 26 of the Act. Each such prime contractor and subcontractor shall be required to maintain all records related to SLB participation, workforce utilization, local participation and compliance with Section 26 of the Act for not less five years after the expiration of the applicable contract or subcontract and to make such records available for inspection to the Authority upon request. StadCo will appoint its own community benefits director during the construction phase of the Project to provide leadership in the implementation and monitoring of this CBA.
- 2.6.3 After completion of construction of the Project, TeamCo will require its stadium manager and concessionaire to submit periodic reports detailing the efforts and status of the Project with respect to this CBA. After completion of construction of the

Project, TeamCo will designate an individual to serve as TeamCo's liaison regarding compliance with this CBA.

2.7 <u>Public Reporting.</u>

- 2.7.1 During construction, StadCo will provide to the Authority and the BSCOC quarterly reports that will identify StadCo's and/or TeamCo's compliance with this CBA during construction of the Project. For the avoidance of doubt, these public reports will reflect the status of compliance of this CBA by StadCo and TeamCo as well as their various contractors and vendors charged with constructing, operating, and servicing the Project. After conclusion of construction of the Project, TeamCo will provide to the Authority and the BSCOC such quarterly reports on an annual basis.
- 2.7.2 In addition to the reports set forth in Section 2.7.1 and such other reports as the Authority or the BSCOC may require, on or before December 31 of each even-numbered year, StadCo and TeamCo shall jointly prepare a community benefits progress and accountability report and submit it to the Governor of Nevada, Director of the Legislative Counsel Bureau for transmittal to the next regular session of the Legislature, the County Manager of the County, the Chair of the Board of Directors, and the Chair of the BSCOC. This report must include (a) the terms of this CBA that were in effect during the period of time covered by the report; (b) an evaluation of the compliance of TeamCo and StadCo with the terms of this CBA; and an (c) evaluation of the effect of the Project on the community at large.
- 2.8 <u>Cost of Compliance</u>. StadCo and TeamCo acknowledge and agree that the implementation of, and compliance with, its commitments as set forth in this CBA will require the expenditure of funds, foregoing certain revenue streams, incurring higher operating expenses, and distributing other meaningful resource allocations (e.g., volunteer hours), either directly by StadCo or TeamCo or by those charged with carrying the various provisions of this CBA on their behalf. All Parties acknowledge the resource allocations necessary to effectuate this CBA are significant and some may not be readily quantifiable. As such, nothing in this Section 2.8 or any other section of this CBA shall require StadCo or TeamCo to allocate resources or otherwise incur costs other than on a commercially reasonable basis. For clarity, nothing in this Section 2.8 shall limit the financial commitments set forth in Section 1.5.

2.9 Compliance.

- 2.9.1 <u>StadCo/TeamCo Determines Noncompliance</u>. To the extent StadCo or TeamCo determines it is not in compliance with its obligations under this CBA, it may prepare and submit to the BSCOC and the Authority a remedial plan to achieve compliance outlining the compliance issue or issues it has identified and specifying actions that will be undertaken to remedy areas of noncompliance. Such remedial plan may not reduce or eliminate any requirements of this CBA without approval of the BSCOC and the Authority, which may be withheld or conditioned consistent with the terms of this CBA and the Act.
- 2.9.2 <u>BSCOC Determines Noncompliance</u>. If the BSCOC determines that StadCo or TeamCo has failed to comply with the terms of this CBA, the Community

Benefits Director shall notify TeamCo, StadCo and the Team in writing that the BSCOC has made such a determination of noncompliance. Upon receipt of such a notice, TeamCo and/or StadCo, in coordination with the Team, shall submit in writing to the Community Benefits Director: (i) a response to the determination of noncompliance by the BSCOC which includes, without limitation, any reasons that TeamCo and/or StadCo has not complied with the terms of this CBA; (ii) a description of the actions that TeamCo and/or StadCo will take to cure any noncompliance with the terms of this CBA; and (iii) a projected timeline by which TeamCo and/or StadCo will be in full compliance with the terms of this CBA. If the BSCOC determines that the response submitted by TeamCo and/or StadCo is insufficient or the BSCOC determines that TeamCo and/or StadCo are not taking the actions set forth pursuant to subparagraph (ii) of this Section 2.9.2 in a timely manner, the BSCOC shall notify the Board of Directors of its findings and may request that the Board of Directors initiate legal proceedings to enforce the terms of this CBA.

III. ADDITIONAL PROVISIONS

- 3.1 <u>Term</u>. This CBA shall begin on the date in which the County issues bonds for the Project and shall continue until the expiration or earlier termination of the lease agreement between StadCo and the Authority.
- 3.2 <u>Updates</u>. This CBA must be reviewed and updated not less than once every five (5) years and each such update must be mutually agreed upon in writing by both Parties and approved by the Board of Directors. Notwithstanding the forgoing, such update cannot include an increase of the Financial Commitment set forth in Section 1.5 of this CBA.
- 3.3 <u>Amendment</u>. This CBA may be amended, modified or supplemented but only in a writing signed by each of the Parties.
- 3.4 <u>Notices</u>. All notices, requests, approvals or other communications required under this CBA shall be in writing and shall be deemed to have been properly given if served personally, or if sent by United States registered or certified mail, or overnight delivery service to the Parties as follows (or at such other address as a Party may from time to time designate by notice given pursuant to this Section 3.4):

To the Authority:	Clark County Stadium Authority [] [] Attn.: []
with a copy to:	[] [] Attn.: []
To StadCo:	[]

	[] Attn.: [D'Lonra Ellis, Chief Legal Officer
with a copy to:	[Oakland Athletics]
	[]
	Attn.: []
with a copy to:	Gibson, Dunn & Crutcher LLP
	Attn.: Mary G. Murphy

Each notice shall be deemed given and received on the date delivered if served personally or by overnight delivery service or, if sent by United States registered or certified mail, then one (1) business day after its delivery to the address of the respective Party, as provided in this Section 3.4. Notices sent by a Party's counsel shall be deemed notices sent by such Party.

- 3.5 <u>Waivers</u>. The failure of a Party hereto at any time or times to require performance of any provision hereof shall in no manner affect its right at a later time to enforce the same. No waiver by a Party of any condition or of any breach of any term, covenant, or provision contained in this CBA shall be effective unless in writing, and no waiver in any one or more instances shall be deemed to be a further or continuing waiver of any such condition or breach in other instances or a waiver of any other condition or breach of any other term, covenant, representation or warranty.
- 3.6 <u>Counterparts</u>. This CBA may be executed and delivered in counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument. A telecopy, facsimile or other electronic signature (such as a pdf) of any Party shall be considered to have the same binding effect as an original signature.
- 3.7 <u>Drafting</u>. The Parties acknowledge and confirm that each of their respective attorneys have participated jointly in the review and revision of this CBA and that it has not been written solely by counsel for one Party. The Parties further agree that the language used in this CBA is the language chosen by the Parties to express their mutual intent and that no rule of strict construction is to be applied against any Party.
- 3.8 Entire Understanding/No Third Party Beneficiaries. This CBA sets forth the entire agreement and understanding of the Parties hereto with respect to the matters contemplated herein and supersede any and all prior agreements, arrangements, and understandings among the Parties relating to the subject matter hereof, and any and all such prior agreements, arrangements, and understandings shall not be used or relied upon in any manner as parol evidence or otherwise as an aid to interpreting this CBA. This CBA is entered into solely for the benefit of the Parties hereto, and by entering in this CBA, neither Party intends to or has conferred any right, title, interest, or benefit upon any other person, governmental organization or agency, except as expressly provided herein.
 - 3.9 Governing Law; Dispute Resolution; Waiver of Jury.

3.9.1 <u>Governing Law</u>. This CBA and the transactions contemplated hereby, and all disputes between the Parties under or related to this CBA or the facts and circumstances leading to its execution, whether in contract, tort or otherwise (collectively, "<u>Disputes</u>"), shall be governed by and construed in accordance with the laws of the State of Nevada, applicable to contracts executed in and to be performed entirely within the State of Nevada, without regard to the conflicts of laws principles thereof, with the sole exception of the requirement for final and binding arbitration, which arises under and shall be subject to the Federal Arbitration Act, 9 U.S.C. section 2, et. seq.

3.9.2 <u>Dispute Resolution</u>. [NTD: Arbitration provisions to be conformed among the various transaction documents.]

- A. <u>Binding Arbitration</u>. All Disputes shall be resolved through expedited binding arbitration. The arbitration shall be administered by Judicial Arbitration and Mediation Services ("**JAMS**") pursuant to the applicable rules and procedures designated by JAMS.
- B. Arbitrator Selection. If the Parties are unable to agree on the selection of an arbitrator (the "Arbitrator") promptly (and in any event within ten (10) business days) after delivery of an arbitration notice, then the Arbitrator shall be appointed by JAMS according to its rules on arbitrator selection, which appointment shall be made promptly (and in any event within ten (10) business days) of JAMS' receipt of notice from a Party that the Parties were unable to agree on an Arbitrator within the time period set forth in this sentence; provided, however, such Arbitrator selected by JAMS shall be unaffiliated with any of the Parties or any affiliate thereof (i.e., be independent of, and have no (and have not recently had any) financial interest in, or material relationship with, any of the Parties or any affiliate thereof) and shall have significant experience in large commercial developments and/or employment and labor laws, depending on the nature of the dispute presented.
- C. <u>Arbitration Hearing</u>. The arbitration hearing shall be administered pursuant to the rules and procedures designated by JAMS, including with regard to the remedies and relief that may be awarded which may include specific performance or other equitable remedies. Each Party shall have the ability to propound discovery; the opportunity to present affidavits, appraisals, reports and other written evidence, oral testimony, and legal argument, including briefing, to the Arbitrator and the other Party concerning the dispute; and the opportunity to present witnesses and cross examine the other Party's witnesses during the hearing. The costs and fees of the Arbitrator shall be paid by the non-prevailing Party.
- D. <u>Decision; Award</u>. The Arbitrator shall render a reasoned award in writing resolving the dispute to the Parties promptly after the arbitration hearing. The Parties shall cooperate with the Arbitrator so that the Arbitrator can issue his or her written determination promptly following the arbitration

hearing. The arbitration decision, determined by the Arbitrator as provided in this CBA, shall be conclusive and binding on the Parties, shall constitute an "award" by the Arbitrator within the meaning of the applicable law of Nevada and judgment may be entered thereon in any court of competent jurisdiction.

- 3.9.3 Waiver of Jury Trial. EACH PARTY ACKNOWLEDGES AND AGREES THAT ANY CONTROVERSY WHICH MAY ARISE UNDER THIS AGREEMENT IS LIKELY TO INVOLVE COMPLICATED AND DIFFICULT AND **THEREFORE** IT HEREBY **IRREVOCABLY** UNCONDITIONALLY WAIVES ANY RIGHT IT MAY HAVE TO A TRIAL BY JURY IN RESPECT OF ANY LITIGATION DIRECTLY OR INDIRECTLY ARISING OUT OF OR RELATING TO THIS AGREEMENT OR THE TRANSACTIONS CONTEMPLATED HEREBY. EACH PARTY HERETO CERTIFIES AND ACKNOWLEDGES THAT (I) NO REPRESENTATIVE, AGENT OR ATTORNEY OF ANY OTHER PARTIES HAS REPRESENTED, EXPRESSLY OR OTHERWISE, THAT SUCH OTHER PARTIES WOULD NOT, IN THE EVENT OF LITIGATION, SEEK TO ENFORCE EITHER OF SUCH WAIVERS, (II) IT UNDERSTANDS AND HAS CONSIDERED THE IMPLICATIONS OF SUCH WAIVERS, (III) IT MAKES SUCH WAIVERS VOLUNTARILY, AND (IV) IT HAS BEEN INDUCED TO ENTER INTO THIS AGREEMENT BY, AMONG OTHER THINGS, THE MUTUAL WAIVERS AND CERTIFICATIONS IN THIS SECTION 3.9.3. THIS SECTION SHALL SURVIVE ANY TERMINATION OF THIS CBA.
- 3.10 <u>Severability</u>. If any provision of this CBA shall be held invalid, illegal or unenforceable, the validity, legality or enforceability of the other provisions hereof shall not be affected thereby, and there shall be deemed substituted for the provision at issue a valid, legal and enforceable provision as similar as possible to the provision at issue. This Section 3.10 shall not be construed or implemented in a manner that substantially deprives any Party of the overall benefit of its bargain under this CBA.
- 3.11 <u>Relationship of the Parties</u>. StadCo and the Authority are independent Parties and nothing contained in this CBA shall be deemed to create a partnership, joint venture, agency or employer-employee relationship among them or to grant to any of them any right to assume or create any obligation on behalf of or in the name of the others of them.
- 3.12 <u>No Personal Liability to Representatives and Owners</u>. No owner, member, officer, director, manager, employee, agent, appointee, representative or other individual acting in any capacity on behalf of either of the Parties or their affiliates shall have any personal liability or obligations under, pursuant to, or with respect to this CBA for any reason whatsoever.
- 3.13 <u>Conformity with the Act</u>. The Parties intend for the terms and provisions of this CBA to comply with the Act.

[Signatures appear on the following page.]

IN WITNESS WHEREOF, this CBA has been executed by the Parties as of the Effective Date.

AUTHORITY:	
CLARK COUNTY STADIUM AUTHORIT	Y
By: Chairman	
TEAMCO:	
[]	
By: President	
STADCO:	
[]	
By:	
President	